

Requisite variety, autopoiesis, and self-organization

Carlos Gershenson

*Instituto de Investigaciones en Matemáticas Aplicadas y en Sistemas,
Universidad Nacional Autónoma de México, Mexico City, Mexico*

866

Abstract

Purpose – Autopoiesis is a concept originally used to define living systems. However, no measure for autopoiesis has been proposed so far. Moreover, how can we build systems with a higher autopoiesis value? The paper aims to discuss these issues.

Design/methodology/approach – Relating autopoiesis with Ashby's law of requisite variety, self-organization is put forward as a way in which systems can be designed to match the variety of their environment.

Findings – Guided self-organization has been shown to produce systems which can adapt to the requisite variety of their environment, offering more efficient solutions for problems that change in time than those obtained with traditional techniques.

Originality/value – Being able to measure autopoiesis allows us to apply this measure to all systems. More “living” systems will be fitter to survive in their environments: biological, social, technological, or urban.

Keywords Adaptation, Autopoiesis, Self-organization

Paper type Research paper

Complexity

Cybernetics has studied control in systems independently of their substrate (Wiener, 1948). This has allowed using the same formalisms to describe different phenomena, such as neuronal and electronic circuits, offering the advantage of allowing the transfer of solutions in one domain to another. For example, understanding adaptive behavior in animals can help us build adaptive machines (Walter, 1950, 1951).

The cybernetic tradition of studying systems independently of their substrate has propagated into other fields, one of them being the scientific study of complexity. The term complexity derives from the Latin *plexus*, which means interwoven. We can say that a complex system is one in which its elements are difficult to separate, as they depend on each other. This dependence is caused by relevant interactions (Gershenson, 2013a). Interactions are relevant when they co-determine the future of elements. Thus, it is not possible to describe the future of an element studied in isolation, its interactions have to be taken into account, and that is why they are relevant. Interactions generate novel information which is not specified in initial nor boundary conditions, limiting the predictability of complex systems (Gershenson, 2013b) because of their inherent computational irreducibility (Wolfram, 2002), i.e. you can only know the future once you have been there.

Complex systems are pervasive, as it is more difficult to find isolated phenomena compared to phenomena which interact. It is not that science had not noted the relevance of interactions. We just did not have the proper tools until a few decades ago. It is difficult to describe complex systems in detail with traditional analytic methods, as



we have a rather limited number of variables we can fit in a paper or blackboard. The scientific study of complex systems has progressed in parallel with the technological development of electronic computers. This is because computers allow us to study systems with multiple components and their interactions. More recently, data availability has made it possible to contrast different theories of complex systems in all branches of science. In an analogous way to microscopes permitting the study of the microworld and telescopes enabling the exploration of the cosmos, computers are tools which are giving us access to a greater understanding of complexity (Pagels, 1989).

A central question in the scientific study of complex systems is related to their control, given their inherent limited predictability (Gershenson, 2007). It is desirable to predict the future of systems and their environment to be able to act before a perturbation occurs which might damage or destroy the system. In such situations, feedforward control is suitable. Still, depending on the predictability of a system, different control approaches are required (Zubillaga *et al.*, 2014). The less predictable a situation is, the more adaptive a system should be, i.e. feedback control would be more appropriate. To be able to decide over different control approaches, measures of predictability, and complexity are needed.

In the context of telecommunications, Shannon (1948) defined a measure of uncertainty which he called information, which is equivalent to Boltzmann's entropy from thermodynamics. Intuitively, a message will carry little information if new data is predictable, i.e. it is known beforehand with certainty derived from a skewed probability distribution (few states highly probable). A message will have a high information content for homogeneous probability distributions (most states equally probable), because new data cannot be predicted from data already received. Shannon's information can be used to measure emergence, self-organization, and complexity (Fernández *et al.*, 2014).

Emergence can be understood as the creation of novel information. For example, interactions between atoms of hydrogen and oxygen generate novel properties in a molecule of water. Interactions between molecules of water generate novel properties such as wetness, temperature, and pressure. The properties at a higher scale are not present in the elements at the lower scale, so we can say that the properties emerge from the interactions between elements. In other words, emergence occurs when interactions generate novel information. Shannon's information can be used precisely to measure this novelty, and thus emergence, and normalized to the interval between zero and one. Maximum emergence will occur with maximum information, i.e. minimum predictability, while minimum emergence will occur with minimum information, i.e. maximum predictability.

Self-organization occurs when interactions between elements of a system produce a global pattern or behavior, as in the stripes of a zebra or a flock of birds. There is no central or external control, but local interactions between elements lead to global regularities. Maximum organization is achieved with maximum regularities. Thus, self-organization can be seen as the inverse of entropy, and thus information and emergence (Pask and von Foerster, 1960). Self-organization will be high when emergence is low and vice versa. A maximum self-organization occurs with minimum information, i.e. maximum predictability, while minimum self-organization occurs with a maximum information, i.e. minimum predictability.

Complexity requires both emergence and self-organization. Following López-Ruiz *et al.* (1995), we can define complexity as the multiplication between emergence and self-organization. Thus, complexity will be minimal when emergence (chaos) or

self-organization (order) are extreme, and complexity will be high when there is a balance between emergence and self-organization. Control of systems with a high complexity will benefit from having both prediction and adaptation. For a formal derivation and further explanation of these measures of emergence, self-organization, and complexity, please refer to Fernández *et al.* (2014).

Requisite variety

Ashby's law of requisite variety states that an active controller must contain as much variety as the phenomenon it attempts to control (Ashby, 1956). This is because if the controlled has, say, ten states, the controller must be able to have enough variety to respond appropriately for each of those ten states. For example, if an industrial robot should be able to install four different types of screws, it requires enough variety to discriminate at least four different situations and act accordingly to each of them. If we now require the robot to manage two new types of screw, it will require a greater variety to consider six different situations than the one required in the four screw scenario.

Stafford Beer applied the law of requisite variety to organizations, highlighting that systems need to have enough variety to be viable. Still, in some cases the environment of systems may have "insufficient" variety, and controllers should attempt to increase the variety of the environment rather than matching it (Espejo and Reyes, 2011).

Bar-Yam (2004) noticed that variety can be seen as complexity, which had not been defined in its current usage when Ashby proposed his law. This law can be generalized to a law of requisite complexity: an efficient active controller will require at least the same complexity as the complexity of the controlled. In other words, a controller for a complex system requires to be at least as complex as the system it attempts to control. In practice, this requires a balance between predictability and adaptability of the controller (Gershenson, 2013b) to face both the emergence and self-organization of the controlled.

Living systems can be described as control systems, since they require certain control over the dynamics of their environment. Thus, the law of requisite variety also is found in life, as organisms have to match the complexity of their environment at different scales.

Autopoiesis

Maturana and Varela (1980) coined the concept of autopoiesis to define living systems. Autopoiesis means self-producing, so it is related to autonomy (Ruiz-Mirazo and Moreno, 2004). Even when the original concept focussed on the emergence of biological systems from chemical components, the use of autopoiesis has been generalized to other domains, such as sociology (Luhmann, 1986), changing its original meaning to describe a broader range of phenomena. In the original meaning of autopoiesis, the self-production was meant to be material, as in a cell organizing its own molecules. A more general meaning of autopoiesis considers self-production independently of its substrate. Thus, a society can self-produce its own norms, which are non-material.

A measure of autopoiesis has been proposed recently (Fernández *et al.*, 2014), taking inspiration from the law of requisite variety and the concept of "life ratio" (Gershenson, 2012a). Autopoiesis in its broad sense can be defined as the ratio between the complexity of a system and the complexity of its environment. It is convenient to have a gradual measure of autopoiesis, as it is difficult to find a crisp boundary between the living and non-living. This gradual measure can be useful to study the

origin of life in evolution, but also the autonomy and adaptivity of any system. Note that the environment of a system is not the rest of the universe, but only the part which interacts with it, i.e. affects the system (von Uexküll, 1985). If autopoiesis is less than one, it implies that the environment has a higher complexity than the system, thus dominates its dynamics. If autopoiesis is greater than one, it means that the system has a greater complexity than its environment, i.e. it fulfills the law of requisite complexity. An autopoiesis greater than one also implies a higher degree of autonomy of the system. This generalized view of autopoiesis considers systems as self-producing not in terms of their physical components, but in terms of its organization, which can be measured in terms of information and complexity. In other words, we can describe autopoietic systems as those producing more of their own complexity than the one produced by their environment. Thus, a greater (informational) autopoiesis implies more autonomy.

Certainly, if the system has to be distinguished from its environment, this distinction has to be made by an observer and might vary depending on the purposes of a description. Moreover, the boundaries of a system can change in time. In this case, the measure of autopoiesis can be extended to integrate the varying complexity ratios between what is considered a system and what is considered its environment depending on its dynamic boundary.

Notice that autonomy is gradual: having a certain autopoiesis does not mean that a system is independent of its environment. This suggests that life is also a gradual property: the transition from non-living to living is smooth (Gershenson, 2012a). For example, with agriculture our species has become more autonomous from the weather to provide food. Still, we are not autonomous from oxygen. Moreover, the concept of life can be generalized to domains other than biology as well (Langton, 1997; Aguilar *et al.*, 2014). In this view, we can build systems with the features of the living (Bedau *et al.*, 2009, 2013). But how to do it?

Guided self-organization

We can use self-organization to guide the dynamics of complex systems (Prokopenko, 2009, 2014; Ay *et al.*, 2012; Polani *et al.*, 2013; Prokopenko and Gershenson, 2014). It was already mentioned that self-organization consists of an internal increase in order of a system. Since most systems have certain emergence (entropy) for free (thermodynamics), self-organization can be used to guide systems toward a higher complexity (Gershenson, 2012b), and thus autopoiesis and variety.

Guided self-organization can be understood as the steering of the self-organizing dynamics of a system toward a desired configuration. We can assume that environmental variety (emergence) is given for free, because of the second law of thermodynamics. Therefore, we can focus on applying self-organization to match the particular (required) variety to control the environment. A low emergence will require little self-organization, as there will be a low variety. High emergence will demand a high self-organization to match the high variety.

One approach for designing and controlling self-organizing systems consists on minimizing friction (negative interactions) and maximizing synergy (positive interactions) (Gershenson, 2007) through the implementation of mediators. These mediators must match the required complexity of the environment to be able to cope with the variety of different possible interactions and states which might occur. Moreover, this has to be done at multiple scales (Gershenson, 2011), as complexity is dependent on scale (Bar-Yam, 2004).

An example where these ideas have been applied is in the coordination of traffic lights (Zubillaga *et al.*, 2014). Comparing a self-organizing method (Gershenson, 2005) with a traditional non-adaptive method, we have shown that the self-organizing method is close to a theoretical optimal performance for all densities (Gershenson and Rosenblueth, 2012). This is achieved because the controller (traffic lights) manages to adjust its complexity to the complexity of its environment (vehicles), leading to an autopoiesis greater than one for almost all densities. The densities where autopoiesis is less than one is precisely where the performance is farther from the optimum.

A similar approach can be generalized to other domains (Gershenson, 2007), such as cognitive systems (Haken and Portugali, 2015) or urbanism (Gershenson, 2013c). Most urban systems are complex because the interactions between their elements generate novel information (emergence) at different temporal and spatial scales. This limits their predictability, while urban problems change in time, i.e. they are non-stationary. Self-organizing urban systems can adjust their complexity to match the variety of the urban problems as they change in time, thus maintaining an autopoiesis greater than one, as it occurs with traffic lights. In this sense, we can speak about cities becoming more living (Gershenson, 2013c).

In some contexts, it might be more appropriate to change the complexity of the environment, rather than adjusting the complexity of the system. In other contexts, both complexities of system and environment might coevolve.

Discussion

The approach presented so far can also be used to describe and understand the evolution of complexity (Gershenson and Lenaerts, 2008). If we assume random variations in information, some information will be able to propagate better. This implies that information able to cope with the complexity of its environment will have a higher probability of persistence, leading to the natural selection of more complex information. Since this information will be part of the environment of other systems, this will push other systems toward an increase in their complexity as well. In this sense, complexity and life as understood here are to be expected in evolution with very few assumptions considered (Gershenson, 2012a).

Life as a systemic property, more general than the original concept of autopoiesis (Froese and Stewart, 2010). It might be useful to use a more abstract conception of life because it allows us to study the properties of living systems beyond biology. Since it is desirable to have these properties to face the complexity around us, from a pragmatic perspective we can say that such a description can be useful.

Conclusions

Systems will be viable if their complexity (variety) is higher than the complexity of their environment. This is also true for living systems. Thus, we can define a measure of autopoiesis as the ratio between the complexity of a system and the complexity of its environment. To achieve higher complexities, self-organization can be used to guide the properties and dynamics of systems toward a balance to match the emergence imposed by the environment.

Such a general formulation can be rather abstract, but is useful to direct efforts to design and control complex systems. Its benefits have been already shown for urban systems. There is a potential to be explored in other domains, where artificial systems can be designed to be more like living systems.

References

- Aguilar, W., Santamaria-Bonfil, G., Froese, T. and Gershenson, C. (2014), "The past, present, and future of artificial life", *Frontiers in Robotics and AI*, Vol. 1 No. 8.
- Ashby, W.R. (1956), *An Introduction to Cybernetics*, Chapman & Hall, London, available at: <http://pcp.vub.ac.be/ASHBBOOK.html> (accessed August 31, 2015).
- Ay, N., Der, R. and Prokopenko, M. (2012), "Guided self-organization: perception – action loops of embodied systems", *Theory in Biosciences*, Vol. 131 No. 3, pp. 125-127, available at: <http://dx.doi.org/10.1007/s12064-011-0140-1> (accessed August 31, 2015).
- Bar-Yam, Y. (2004), "Multiscale variety in complex systems", *Complexity*, Vol. 9 No. 4, pp. 37-45, available at: <http://necsi.org/projects/yaneer/multiscalevariety.pdf> (accessed August 31, 2015).
- Bedau, M.A., McCaskill, J.S., Packard, N.H. and Rasmussen, S. (2009), "Living technology: exploiting life's principles in technology", *Artificial Life*, Vol. 16 No. 1, pp. 89-97, available at: <http://dx.doi.org/10.1162/artl.2009.16.1.16103> (accessed August 31, 2015).
- Bedau, M.A., McCaskill, J.S., Packard, N.H., Parke, E.C. and Rasmussen, S.R. (2013), "Introduction to recent developments in living technology", *Artificial Life*, Vol. 19 Nos 3-4, pp. 291-298, available at: http://dx.doi.org/10.1162/ARTL_e_00121 (accessed August 31, 2015).
- Espejo, R. and Reyes, A. (2011), *Organizational Systems: Managing Complexity with the Viable System Model*, Springer, Heidelberg, Dordrecht, London and New York, NY.
- Fernández, N., Maldonado, C. and Gershenson, C. (2014), "Information measures of complexity, emergence, self-organization, homeostasis, and autopoiesis. in guided self-organization: inception", in Prokopenko, M. (Ed.), *Emergence, Complexity and Computation*, Vol. 9, Springer, Berlin Heidelberg, pp. 19-51, available at: <http://arxiv.org/abs/1304.1842> (accessed August 31, 2015).
- Froese, T. and Stewart, J. (2010), "Life after ashby: ultrastability and the autopoietic foundations of biological autonomy", *Cybernetics and Human Knowing*, Vol. 17 No. 4, pp. 7-50, available at: <http://tinyurl.com/cw6b57e> (accessed August 31, 2015).
- Gershenson, C. (2005), "Self-organizing traffic lights", *Complex Systems*, Vol. 16 No. 1, pp. 29-53, available at: <http://www.complex-systems.com/pdf/16-1-2.pdf> (accessed August 31, 2015).
- Gershenson, C. (2007), "Design and control of self-organizing systems", CopIt Arxiv, Mexico, available at: <https://books.google.com/books?id=x6pf00JB-ZsC> (accessed August 31, 2015).
- Gershenson, C. (2011), "The sigma profile: a formal tool to study organization and its evolution at multiple scales", *Complexity*, Vol. 16 No. 5, pp. 37-44, available at: <http://arxiv.org/abs/0809.0504> (accessed August 31, 2015).
- Gershenson, C. (2012a), "The world as evolving information", in Minai, A., Braha, D. and Bar-Yam, Y. (Eds), *In Unifying Themes in Complex Systems*, Vol. VII, Springer, Berlin Heidelberg, pp. 100-115, available at: <http://arxiv.org/abs/0704.0304> (accessed August 31, 2015).
- Gershenson, C. (2012b), "Guiding the self-organization of random boolean networks", *Theory in Biosciences*, Vol. 131 No. 3, pp. 181-191, available at: <http://arxiv.org/abs/1005.5733> (accessed August 31, 2015).
- Gershenson, C. (2013a), "The implications of interactions for science and philosophy", *Foundations of Science*, Vol. 18 No. 4, pp. 781-790, available at: <http://arxiv.org/abs/1105.2827> (accessed August 31, 2015).
- Gershenson, C. (2013b), "Facing complexity: prediction vs adaptation", in Massip, A. and Bastardas, A. (Eds), *In Complexity Perspectives on Language, Communication and Society*, Springer, Berlin Heidelberg, pp. 3-14, available at: <http://arxiv.org/abs/1112.3843> (accessed August 31, 2015).
- Gershenson, C. (2013c), "Living in living cities", *Artificial Life*, Vol. 19 Nos 3-4, pp. 401-420, available at: http://dx.doi.org/10.1162/ARTL_a_00112 (accessed August 31, 2015).

- Gershenson, C. and Lenaerts, T. (2008), "Evolution of complexity", *Artificial Life*, Special Issue on the Evolution of Complexity, Vol. 14 No. 3, pp. 1-3, available at: <http://dx.doi.org/10.1002/cplx.20392> (accessed August 31, 2015).
- Gershenson, C. and Rosenblueth, D.A. (2012), "Self-organizing traffic lights at multiple-street inter-sections", *Complexity*, Vol. 17 No. 4, pp. 23-39, available at: <http://dx.doi.org/10.1002/cplx.20395> (accessed August 31, 2015).
- Haken, H. and Portugali, J. (2015), "Information adaptation: the interplay between shannon information and semantic information in cognition", *SpringerBriefs in Complexity*, Vol. XII Springer, available at: www.springer.com/us/book/9783319111698
- Langton, C.G. (1997), *Artificial Life: An Overview*, MIT Press, Cambridge, MA.
- Lopez-Ruiz, R., Mancini, H.L. and Calbet, X. (1995), "A statistical measure of complexity", *Physics Letters A*, Vol. 209 Nos 5-6, pp. 321-326, available at: [http://dx.doi.org/10.1016/0375-9601\(95\)00867-5](http://dx.doi.org/10.1016/0375-9601(95)00867-5) (accessed August 31, 2015).
- Luhmann, N. (1986), "The autopoiesis of social systems", in Geyer, F. and van der Zouwen, J. (Eds), *Sociocybernetic Paradoxes: Observation, Control and Evolution of Self-Steering Systems*, Sage, London, pp. 172-192.
- Maturana, H. and Varela, F. (1980), *Autopoiesis and Cognition: The Realization of Living*, Reidel Publishing Company, Dordrecht.
- Pagels, H.R. (1989), *The Dreams of Reason: The Computer and the Rise of the Sciences of Complexity*, Bantam Books, New York, NY.
- Pask, G. and von Foerster, H. (1960), *A Predictive Model for Self-Organizing Systems*, University of Illinois, Urbana, IL.
- Polani, D., Prokopenko, M. and Yaeger, L.S. (2013), "Information and self-organization of behavior", *Advances in Complex Systems*, Vol. 16 Nos 2-3, pp. 1303001-1:1303001-12, available at: <http://dx.doi.org/10.1142/S021952591303001X> (accessed August 31, 2015).
- Prokopenko, M. (2009), "Guided self-organization", *HFSP Journal*, Vol. 3 No. 5, pp. 287-289, available at: www.ncbi.nlm.nih.gov/pmc/articles/PMC2801529/ (accessed August 31, 2015).
- Prokopenko, M. (Ed.) (2014), *Guided Self-Organization: Inception*, Vol. 9 of *Emergence, Complexity and Computation*, Springer, Berlin Heidelberg, available at: <http://dx.doi.org/10.1007/978-3-642-53734-9> (accessed August 31, 2015).
- Prokopenko, M. and Gershenson, C. (2014), "Entropy methods in guided self-organization", *Entropy*, Vol. 16 No. 10, pp. 5232-5241, available at: www.mdpi.com/1099-4300/16/10/5232 (accessed August 31, 2015).
- Ruiz-Mirazo, K. and Moreno, A. (2004), "Basic autonomy as a fundamental step in the synthesis of life", *Artificial Life*, Vol. 10 No. 3, pp. 235-259.
- Shannon, C.E. (1948), "A mathematical theory of communication", *Bell System Technical Journal*, Vol. 27 Nos 3-4, pp. 379-423 and 623-656, available at: <http://dx.doi.org/10.1002/j.1538-7305.1948.tb01338.x> (accessed August 31, 2015).
- von Uexküll, J. (1985), "Environment [Umwelt] and inner world of animals. in foundations of comparative ethology", in Burghardt, G.M. (Ed.), *Van Nostrand Reinhold*, New York, NY, pp. 222-245.
- Walter, W.G. (1950), "An imitation of life", *Scientific American*, Vol. 182 No. 5, pp. 42-45, available at: <http://robotics.cse.tamu.edu/dshell/cs643/papers/walter50imitation.pdf> (accessed August 31, 2015).
- Walter, W.G. (1951), "A machine that learns", *Scientific American*, Vol. 185 No. 2, pp. 60-63, available at: <http://robotics.cse.tamu.edu/dshell/cs643/papers/walter51learns.pdf> (accessed August 31, 2015).

Wiener, N. (1948), *Cybernetics; or, Control and Communication in the Animal and the Machine*, Wiley and Sons, New York, NY.

Wolfram, S. (2002), "A new kind of science", *Wolfram Media*, available at: www.wolframscience.com/

Zubillaga, D., Cruz, G., Aguilar, L.D., Zapotécatl, J., Fernández, N., Aguilar, J., Rosenblueth, D.A. and Gershenson, C. (2014), "Measuring the complexity of self-organizing traffic lights", *Entropy*, Vol. 16 No. 5, pp. 2384-2407, available at: <http://dx.doi.org/10.3390/e16052384> (accessed August 31, 2015).

About the author

Dr Carlos Gershenson is a tenured, full time Research Professor at the Computer Science Department of the Instituto de Investigaciones en Matemáticas Aplicadas y en Sistemas at the Universidad Nacional Autónoma de México (UNAM), where he leads the Self-Organizing Systems Lab. He is also Affiliated Researcher and Member of the Directive Council at the Center for Complexity Sciences at the UNAM. He is a Visiting Professor at MIT, Northeastern University and ITMO University. He was a postdoctoral fellow at the New England Complex Systems Institute (2007-2008). He holds a PhD summa cum laude from the Vrije Universiteit Brussel, Belgium (2002-2007). His thesis was on "Design and control of self-organizing systems." He holds an MSc Degree in Evolutionary and Adaptive Systems, from the University of Sussex (2001-2002), and a BEng Degree in Computer Engineering from the Fundación Arturo Rosenblueth, México (1996-2001). He studied five semesters of Philosophy at the UNAM (1998-2001). Dr Carlos Gershenson can be contacted at: cgg@unam.mx

For instructions on how to order reprints of this article, please visit our website:

www.emeraldgrouppublishing.com/licensing/reprints.htm

Or contact us for further details: permissions@emeraldinsight.com